

BABERGH DISTRICT COUNCIL and MID SUFFOLK DISTRICT COUNCIL

COMMITTEE: Joint Overview and Scrutiny Committee	REPORT NUMBER: JOS/19/20
FROM: Cllr Derek Davis- Babergh Cabinet Member for Communities Cllr Sarah Mansell – Lead WSCSP member for Mid Suffolk	DATE OF MEETING: 8 January 2020
OFFICER: Franstine Jones - Community Safety Professional Lead	KEY DECISION REF NO. N/A

REVIEW OF WESTERN SUFFOLK COMMUNITY SAFETY PARTNERSHIP (WSCSP)

1. PURPOSE OF REPORT

- 1.1 It is a statutory requirement of this committee to scrutinise the work of the Western Suffolk Community Safety Partnership.

2. OPTIONS CONSIDERED

- 2.1 None.

3. RECOMMENDATIONS

- 3.1 To review and scrutinise the community safety activity of the Western Suffolk Community Safety Partnership (WSCSP) from 01 September 2018 to October 2019
- 3.2 That the Committee notes the contents of this report.

REASON FOR DECISION

For the committee to fulfil its statutory duties under the Crime and Disorder Act 1998, the Police and Justice Act 2006 and the Crime and Disorder Overview and Scrutiny Regulations 2009

4. KEY INFORMATION

- 4.1 Community Safety Partnerships (CSPs) are a statutory body of organisations who work together to reduce crime and disorder.
- 4.2 The Western Suffolk Community Safety Partnership (WSCSP) is made up of statutory representatives from Babergh and Mid Suffolk District Councils, West Suffolk Council, Suffolk Police, Suffolk County Council, Suffolk Fire and Rescue Service, West Suffolk Clinical Commissioning Group and Ipswich and East CCG, National Probation Service, Norfolk and Suffolk Community Rehabilitation Company and the Elected Members from all four Districts and Suffolk County Council.

4.3 Co-opted non-voting members include Youth Offending Service, a Registered Social Landlord and a Housing representative from Babergh and Mid Suffolk.

4.4 The aims of the Partnership are:

- To work collaboratively to prevent and reduce crime, disorder and the fear of crime, following an evidence-based approach, to promote the sharing of good practice and divert people away from crime and anti-social behaviour.
- To promote a wider understanding of the contributions and responsibilities of individual agencies and develop a shared commitment to partnership working.
- To encourage and support collaborative partnerships between local communities, statutory and non-statutory organisations.
- To support non-statutory, voluntary and community groups in accessing funding to deliver community safety projects that address the strategic priorities across the Western Suffolk CSP area.

4.5 Over the past year the WSCSP discharges its statutory duties by:

- Carrying out an assessment of crime and disorder in the area
- Continuing to deliver the three-year plan and action plan to reflect the priorities of the Partnership; and
- Carrying out Domestic Homicide Reviews.

4.6 In May 2018, the annual Strategic Assessment of community safety issues was undertaken. Its purpose is to inform partners about the scale and scope of crime, disorder and community safety issues within the four district areas. This work informed the Partnerships Plan for 2018/19 and contributes towards the overall strategic assessment for Suffolk and the Police and Crime Plan.

5. **The priority areas for the partnership**

5.1 Based on these outcomes, the following priority areas of work were identified as the focus for the WSCSP for 2018/2019:

5.2 **County Lines**

5.3 This includes supporting victims of substance misuse, tackling drug dealing and supply, safeguarding vulnerable adults at risk of 'cuckooing' and young people being used to 'run' drugs who could be sexually exploited. A Partnership response has been developed to tackle County Lines across the Western Suffolk CSP area.

5.4 **Violence Against Women and Girls, including Men and Boys (VAWG)**

This includes domestic abuse, sexual violence, sexual exploitation and modern-day slavery.

5.5 **Domestic Homicide Reviews (DHRs)**

5.6 This ensures the WSCSP meets its statutory requirements and continues to carry out effective reviews, refines its processes and shares learning across Suffolk.

5.7 **Hate Crime**

5.8 This includes the identification and support for victims of hate crime by raising awareness, in effective data collection and sharing and building confidence in reporting hate crime incidences.

5.9 **Prevent**

5.10 This is one of the strands of the Governments Contest Strategy, aimed at countering counter extremism and terrorism. Prevent aims to raise awareness and stop people becoming involved in or supporting terrorism and ensuring that they are given the appropriate support and advice at an early stage.

5.11 Progress in relation to the priorities

5.12 Detail of the progress made to implement and/or address these priorities are summarised as follows:

5.13 **County Lines.**

5.14 A 'County Line' refers to the phone number used by urban street gangs in an area outside of their normal locality to control and facilitate drug dealing in order to sell drugs directly to users at a street level. This generally involves a criminal group expanding their operations by crossing one or more Police force boundaries to more rural areas, setting up a secure base and using 'runners' to conduct day to day dealing. County Lines activity underpins serious and organised crime, which results in links to other criminal activity such as child and adult sexual exploitation, trafficking and modern-day slavery.

5.15 County Lines activity is distinctively different to local drug activity due to the high levels of violence demonstrated and the involvement of young children groomed to be 'runners' and carry weapons.

5.16 County Lines are operating in Suffolk. In Western Suffolk there is somewhere between 17 and 25 lines operating. This is an indicative figure only and frequently changes by the hour.

5.17 The Suffolk Children's Safeguarding Board is identifying gangs and gang culture. Urban Street Gangs (USG) are defined as a relatively durable, predominantly street-based group of young people who:

- see themselves and are seen by others as a discernible group;
- engage in a range of criminal activity and violence;
- identify with or lay claim over territory;
- have some form of identifying structural feature; and
- are in conflict with other, similar, gangs.

5.18 In Western Suffolk there are no identified issues with Urban Street Gangs, however, there are emerging gang culture behaviours within the cohort of young people who are involved or are on the periphery of becoming involved.

6. The Suffolk Response to County Lines

- 6.1 In 2017, Suffolk Police carried out a threat assessment which identified that street gangs from London dominated the supply of 'Class A' drugs to Ipswich and other towns and that young people from Suffolk were being 'groomed' into becoming involved as drug runners initially by befriending and gifts, however, then increasingly by coercion, threats and violence.
- 6.2 The risk of these young people coming to harm was high and these concerns were shared by other statutory agencies including Youth Offending Service (YOS) and Children and Young People's Services (CYP)
- 6.3 As a result of these concerns, Suffolk Public Sector Leaders agreed that a Suffolk Strategic Action Plan (SAP) should be developed, which should be supported by local Tactical Action Plans (TAPs), which would be delivered by the relevant Community Safety Partnership. A former representative from the National Crime Agency helped partners to produce these plans through a series of meetings and workshops with stakeholders from all sectors.
- 6.4 As part of the Suffolk Strategic Action Plan, a county-wide gang's coordinator was appointed in January 2019 and a multi-agency team developed to embed knowledge and expertise in local areas and to support working with young people already involved in County Lines.
- 6.5 The WSCSP developed a Tactical Action Plan with six objectives which focus mainly on working in the preventative areas:
- (a) **Communications** – a Communication Strategy to raise awareness of success and manage incident and media enquiries has been developed. Consistent messaging to reassure communities that agencies are working together and have clear pathways for reporting and sharing intelligence to Safeguard our children, young people and adults at risk.
 - (b) **Training and Awareness** – a training and awareness Partnership Plan has been developed. Appropriate levels of training are being delivered to raise awareness of County Lines. The sessions cover what to look for and how to report concerns, how to share intelligence and how to support those who may have become involved. Sessions have been delivered across the public and the Voluntary and Community Sector. Train the Trainer sessions have been held to ensure sustainability and consistency of messages across all partners including schools. An online training and awareness package is being developed for use across the Partnership.
 - (c) **Engagement** – an Engagement Plan for educational settings and communities has been developed. Priority has been to ensure that schools and colleges receive the appropriate information to pupils, staff, governors and parents. A series of age appropriate sessions have also been delivered by commissioned organisations and partners to Suffolk schools.
 - (d) **Community awareness** raising is in the planning stage for identified key areas, working with local community groups. This will focus on awareness raising, what to look for and how to report concerns.

- (e) Information, data and intelligence** – it is important to ensure that appropriate and time critical information is shared across the Community Safety Partnership. A central knowledge and information hub for practitioners has been developed to create a central 'library' of supporting materials for partners to ensure that consistent messaging is being delivered and reduce duplication. Police continue to collect intelligence to identify County Lines activity and those involved at every level of the Organised Crime Group.
- (f) Diversion and exit** – The county-wide Youth and Gangs Team have developed three multi- agency case conferencing panels across Suffolk. The West Suffolk Panel meet monthly to case manage high risk individual young people associated with County Lines. This enables a multi-agency consistent and coordinated approach when responding and supporting those who are already involved or at risk of becoming involved in County Lines activity.
- (g) Enforcement** – Enforcement activity of Class A and County Line crime continues to be managed via the monthly Operation Velocity meeting chaired by the Western Area Superintendent. All intelligence is assessed and active County Lines are prioritised. This allows the Police to direct resources to those drug dealing gangs causing the greatest threat and harm. Typically, there are between 17 to 25 County Lines operating within Western Suffolk, frequently moving between towns and requiring a flexible and rapid policing response.

6.6 The Police in West Suffolk have also created a network of officers whose aim is to develop intelligence, raise awareness amongst colleagues and take positive action in the form of misuse of drugs warrants and disruption visits. This approach has proven successful in focussing front line staff to this critical area of business.

6.7 The proactive West Scorpion Team and the Constabulary's Serious Crime Disruption Team employ a range of tactics to monitor, arrest and prosecute drugs operations and supplement localised work.

7. Violence Against Women and Girls, Men and Boys (VAWGMB).

7.1 In March 2016, the Home Office launched the Government Strategy to tackle Violence Against Women and Girls (VAWG). Although not included in the title, it does include Men and Boys, although this remains an issue which predominantly affects Women and Girls. In 2018, the Suffolk Violence Against Women and Girls, Men and Boys (VAWGMB) Strategy was adopted.

7.2 Following the adoption of this Strategy, a multi-agency VAWGMB Steering Group was established. This group brings together the skills, expertise and resources across Suffolk to look at the whole agenda rather than specific issues in isolation.

7.3 The VAWGMB Steering Group has been established for over a year and has successfully developed a countywide Strategy and Action Plan. The Strategy has been published on the Suffolk Safeguarding Adult and Safeguarding Children Boards websites and includes Domestic Abuse, Sexual Violence and Sexual Exploitation. The Action Plan is a restricted document reviewed and amended at the meetings as new work streams develop. The Action Plan focuses on five main areas as follows:

- Commissioning
- Insight
- Prevention
- Education
- Co-ordination and Communication
- Protection and Justice.

Following a review of the Action Plan and discussions regarding the efficiency and effectiveness of the Steering Group, it has been agreed to align the meetings with the Suffolk Violence and Abuse Partnership (SVAP).

8. Suffolk wide projects which support victims of Domestic Abuse

8.1 Domestic Abuse Champions.

In 2018, £66,000 was allocated by Suffolk Public Sector Leaders to support the Suffolk Domestic Abuse Champions Network. This funding has been used to develop a programme of training for Champions within the community which will encourage people to disclose earlier. The first cohort of Champions completed their training in June 2019 and training dates have been set throughout the year. The two County Co-ordinators deliver training and awareness raising and have already delivered sessions to colleagues at Turning Point and Citizens Advice with further sessions planned for the University of Suffolk, Department for Work and Pensions (DWP), *Homestart* and Ipswich Crown Court.

8.2 Target hardening (locks/bolts, etc) for High Risk victims of Domestic Abuse.

In 2017, £20,000 was committed to commission the services of a national charity, *Safe Partnership*, to conduct crime reduction, arson risk assessments and additional works to properties for high risk Domestic Abuse victims. To extend the scheme, Suffolk County Council contributed a further £15,000 to top up a grant of £20,000 from the Ministry of Housing, Communities and Local Government (MHCLG). This additional funding from the MHCLG will enable the service to continue for a further 12 months. However, if the project costs continue at the current rate, the committed funds will run out in approximately 18 months.

8.3 The scheme commenced in April 2018 and by the end of January 2019 it saw 90 High Risk victims supported with works to improve security within their homes at a total cost of £19,647.00, an average of £218.30 per property. The majority of those supported live in our urban areas, 38% of people living in properties owned by Registered Social Landlords. Analysis has concluded the 'invest to save' benefits of the project in the first ten months have saved the Suffolk system £73,806.

8.4 Public Sector leaders have agreed to increase this funding to £30,000 for the current year, which will include a funding contribution from four of the largest Registered Social Landlords whose tenants have also benefited from these arrangements.

8.5 Specialist Refuge: Satellite Accommodation.

8.6 In 2018, following a Government funding allocation of £516,244 over two years, a project to create 23 specialist satellite beds across Suffolk was established. Four of these beds are available across West and Central Suffolk.

These places are for female victims fleeing Domestic Abuse who are unable to access Refuge accommodation due to their complex needs, such as substance dependency or mental health difficulties. There is also a bed space available in Ipswich for victims who have no recourse to public funds.

- 8.7 A specialist Domestic Abuse Worker employed by Anglia Care Trust now works within the West Suffolk Housing Team. Since the commencement of the project, 51 people across Suffolk have been supported.

9. **Suffolk Domestic Abuse Co-ordination Centre**

- 9.1 Funding of £100,000 was awarded by Suffolk Public Sector Leaders to develop a Suffolk Domestic Abuse Co-ordination Centre to create a single point of access for victims of Domestic Abuse, as well as family, friends and professionals who have concerns, to ensure appropriate support is given at the earliest opportunity. The National Charity *SafeLives* was appointed to help develop the Suffolk Co-ordination Centre model. *SafeLives* have now reported back to the Steering Group and Phase One is nearing completion and will inform Phase Two which includes work on identifying gaps, analytical work and looking at best practice which will see a model developed for Suffolk.

10. **Suffolk Violence and Abuse Partnership (SVAP)**

- 10.1 SVAP is a group of professionals from the statutory and voluntary sector who work either with victims and/or perpetrators. Over the past 12 months, the remit of the Partnership has expanded to include sexual violence and abuse and has now become an informal meeting for partners to network, share best practice and deliver a consistent approach to Domestic Abuse across Suffolk.

11. **Mid Suffolk Domestic Abuse Forum**

- 11.1 This is a multi-agency working group which raises awareness of Domestic Abuse and Domestic Violence and provides funding support for the delivery of Domestic Abuse programmes across Mid Suffolk. The Forum meets quarterly to network, share best practice and invite guest speakers to highlight and raise awareness of their programmes and projects across Mid Suffolk as well as local partners and organisations promoting their services to apply for small pots of funding for programmes and projects from the Forum. Membership includes statutory and voluntary sector partners and raises awareness of Domestic Abuse through campaigns including the annual national White Ribbon Campaign, part of a global movement to stop male violence against women and girls.

12. **Compassion**

- 12.1 This raises awareness and understanding about all aspects of Domestic Violence and Abuse in the Babergh District. Compassion runs support programmes including the Freedom Programme, Caring Dads, Escape the Trap; a programme which has been developed in acknowledgement of the rising numbers of young people aged 13-16 years identified as being vulnerable to teenage relationship abuse. Other programmes include Stronger Families, a therapeutic group for children and mothers who have experienced Domestic Abuse, specifically for families where the abusive partner has left the home.

12.2 The Who's in Charge, combines educational and therapeutic sessions for parents of children who are verbally or physically abusive and beyond parental control. The programme works with parents to understand the complex nature of abuse.

13. **Domestic Homicide Reviews**

13.1 Since April 2011, CSPs have had a statutory duty to undertake Domestic Homicide Reviews (DHR).

13.2 A Domestic Homicide Review (DHR) means a review of the circumstances in which the death of a person aged 16 or over has, or appears to have, resulted from violence, abuse or neglect by:

- (a) a person to whom he was related or with whom he was or had been in an intimate personal relationship, or
- (b) a member of the same household as himself,

Intimate personal relationships include relationships between adults who are or have been intimate partners or family members, regardless of gender or sexuality. This can also include suicide.

13.3 The purpose of conducting a DHR is to establish what lessons are to be learned, regarding the way in which local professionals and organisations work individually and together to safeguard victims. DHRs are not inquiries into how the victim died or into who is culpable; that is a matter for coroners and criminal courts, respectively, to determine as appropriate.

13.4 The WSCSP Domestic Homicide Review (DHR) Action Plan for the incident which occurred in Mid Suffolk in 2017 is now complete and has been published. The WSCSP is monitoring the DHR Action Plan recommendations to ensure they are implemented to the satisfaction of the Partnership and in accordance with the timescale of December 2019. The WSCSP is currently finalising a Domestic Homicide Review which also occurred in Mid Suffolk during 2017. The Action Plan detailing the recommendations is being developed and once the WSCSP have agreed the content of the Overview Report, Executive Summary and Action Plan, the documents will be submitted to the Home Office Quality Assurance Panel for their consideration.

13.5 There have been no DHRs in the Babergh District since 2014.

14. **Hate Crime**

14.1 The Suffolk Hate Crime Network continues to be well attended and is moving forward collaboratively including working to support National Hate Crime Awareness Week, from 12th to 19th October 2019. In addition, a Hate Crime Conference will be held on 15th October, the content which will be shaped by the Network including a victims' journey and will be open to partners to coincide with Hate Crime Awareness Week. The purpose of the week is to raise understanding and awareness of Hate Crime, including where to access support. A further event is also planned for the end of the awareness raising week at the University of Suffolk on Friday 18 October.

14.2 A joint county-wide Hate Crime Improvement Plan has been developed by the Police and Suffolk County Council and focusses on the following five key themes:

- Governance, Leadership and Accountability
- Preventing Hate Crime
- Increasing Knowledge
- Increasing reporting/improving support
- Improve the quality of investigations

14.3 **Non-Police reporting service**

In April 2019, *Stop Hate UK* were invited to present their non-Police reporting service to enable partners to hear about the *Stop Hate UK* service and discuss how a non-Police reporting service for Suffolk might look like. Partners who attended the presentation completed a short questionnaire and the responses are now being collated and will be fed back to the Network for further discussion and a way forward.

14.4 **Hate Crime Training**

Funding from the Police and Crime Commissioner (PCC) has enabled sessions to raise awareness of Hate Crime to be delivered. This has commenced with Ace Anglia, Suffolk Refuge Support, YMCA Trinity, Suffolk Coalition of Disabled People and ISCRE holding events. These events will reach over 400 people including staff and service users. There is also free hate crime e-learning available which is open to partners and Councillors: https://suffolk.melearning.university/course_centre

15. **Suffolk Prevent Delivery Group**

- 15.1 The group brings together partners, including, Local Authorities, prisons, probation, schools, university, colleges, health sector and Police. Recommendations from the quarterly Counter Terrorism Local Profile (CTLP) are adopted into the Partnership Action Plan and work relating to the individual action is completed by members of the group, including Babergh and Mid Suffolk District Councils.

16. **Workshop to Raise Awareness of Prevent (WRAP) trainer sessions**

- 16.1 Trainers continue to deliver sessions to raise awareness of prevent across the County. Suffolk currently has over 80 practitioners trained to deliver training from a wide range of organisations. Since 2015 when training began over 8,000 people have attended a workshop. From April 2018, 6 workshops have been held in Babergh and Mid Suffolk. Five sessions for frontline staff with 46 attending and two sessions for Councillors with 14 attending.

17. **Prevent Conference**

- 17.1 The Suffolk Prevent Conference was held on 30 April 2019. Organisations in Suffolk with duties to prevent people being drawn into terrorism, were invited to attend. The Conference provided an opportunity to gain a greater understanding of the threat levels and risks locally and nationally and how we can work collectively across Suffolk, along with the opportunity to listen to the experiences of speakers who had personal insight into the effects of Radicalisation.

18. **Anti-social Behaviour**

- 18.1 The Districts are safe places to live however, we do recognise that some of our communities are not immune from crime and disorder, including anti-social and other behaviour affecting the local community. Tackling issues when they arise, collaboratively and professionally remains a key priority for the partnership.
- 18.2 Effective partnership working on community safety is key to sustainable and safer communities and is crucial in effectively tackling the range of issues that ASB involves. In order to respond to the needs of victims and witnesses in an effective way, agencies must work together to identify their areas of expertise and to give a rounded solution to the problems our communities face.
- 18.3 Our approach is based on ensuring we provide a consistent response to any report of ASB anywhere in the districts in line with defined minimum standards, where we can track cases from beginning to end in addition to regular monitoring and evaluation.
- 18.4 ASB which is not assessed as high risk, can be referred by members of the community, Police or Councillors. This information is passed to our Community Safety Team and partners to resolve issues, support victims and investigate the use of our enforcement powers in the first instance. We recognise the need for adopting early, low level intervention in anti-social behaviour cases, as mild cases can often escalate if not addressed
- 18.5 Our two ASB partnership groups (these operate from Sudbury and Stowmarket) focus on high risk, repeat and/or vulnerable victims and each case is managed through the shared case management system and data sharing protocol. All Council services refer cases to this meeting where use of ASB legislation is considered. The types of situation discussed include at these meetings include neighbourhood disputes and noise nuisance, hate crime and theft from property.
- 18.6 The Housing Service will be reviewing their Anti-Social Behaviour Policy next year. The intention is to better identify vulnerable victims through the use of risk assessment tools, and adopt a restorative approach to cases, rather than enforcement, wherever possible.
- 18.7 The funding of the two PCSOs within Mid Suffolk enhance our problem solving, support and enforcement approach. These arrangements are targeted towards issues involving anti-social behaviour, speeding and parking matters but also critically reassurance and engagement with communities who expect confidence that the issue is being taken seriously. Councillors are aware that this agreement is subject to separate scrutiny, police colleagues attend Full Council meetings twice a year reporting on the activities of the PCSOs

19. **LINKS TO CORPORATE PLAN**

- 19.1 Continued support for health and wellbeing outcomes that prevent interventions.

20. FINANCIAL IMPLICATIONS

Revenue/Capital/ Expenditure/Income Item	2017/18	2018/19	2019/20
Domestic Homicide Reviews	£7525.58 (Cost to be reimbursed from WSCSP key statutory partners)	£0	Not known at present
Target Hardening for High Risk Domestic Abuse Victims	£0	£4,000 (£2,000 per District)	£30,000 in total- our contribution is £2,500
ECINs/Athena Partnership Platform	£5,000 (£2,500 per District)	£5,000 (£2,500 per District)	£5,000 (£2,500 per District)

- 20.1 Committee is asked to note that in relation to the cost of funding Domestic Homicide Reviews, a collective decision has been agreed by partners that these costs will be funded equally by the statutory partners of the CSP. Mid Suffolk has been reimbursed from all the statutory partners for the DHR which occurred in February 2017.
- 20.2 Funding of £30,000 per year over 3 years, 2018 – 2021, has been agreed by Suffolk Public Sector Leaders to CSPs to support the delivery of their Strategic Priorities. Western Suffolk CSP have concentrated funding on the delivery of County Lines awareness raising and education in schools.

21. LEGAL IMPLICATIONS

- 21.1 Community Safety Partnerships were created in accordance with Section 17 of the Crime and Disorder Act 1998 which gave local authorities and the police new responsibilities to work in partnership with other organisations and the community to draw up strategies to reduce crime and disorder.

22. RISK MANAGEMENT

- 22.1 This report does not link directly to the Council's Corporate / Significant Business Risks however there is an operational Risk:

Risk Description	Likelihood	Impact	Mitigation Measures
The Statutory requirements of the Community Safety continues to increase. This, together with the	Highly Probable	Bad	Regularly review the Partnerships budgets, funding allocation and capacity.

<p>rising need to tackle County-wide issues places significant additional pressures on Partnerships in terms of resources and capacity.</p> <p>Risk to our communities around any reduction in partnership working, including appropriate information sharing in relation to community safety. This may arise due to loss of resources, return to silo working practices and non-engagement of partners.</p>	Unlikely	Bad	<p>Seek alternative funding streams to ensure the Partnership is enabled to fulfil its statutory duties.</p> <p>This can be mitigated by the continued commitment of the Senior Leadership Team (SLT) and Councillors to support Partnership working and to embed this into all areas of Babergh and Mid Suffolk District Council activities.</p>
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23. CONSULTATIONS

- 23.1 A range of consultations with relevant WSCSP partners and other partners relating to wide ranging community safety issues, including the production of the WSCSP Strategic Assessment, County Lines and Domestic Homicide Reviews. Due to the sensitivity it is not appropriate for public consultation.

24. EQUALITY ANALYSIS

- 24.1 The content of this report is such that there are no equality issues arising from this report although the review itself may consider any equality impacts.

25. ENVIRONMENTAL IMPLICATIONS

- 25.1 None

26. APPENDICES

Title	Location
Glossary of Abbreviations	Appendix 1

(a) Western Suffolk Community Safety Partnership Plan 2019 – 2022	Appendix 2
(b) SSCG Safe and Strong Communities Group Governance	Appendix 3
(c) Violence Against Women and Girls including men and boys) (VAWG) Strategy	Appendix 4

27. **BACKGROUND DOCUMENTS**

- 27.1 The Suffolk Police and Crime Plan 2017 – 2021 published by the Suffolk Police and Crime Commissioner. This Plan is required to reflect the priorities of the Western Suffolk Community Safety Partnership Plan. The Plan is published on the Suffolk PCC website:

<http://suffolk-pcc.gov.uk/the-commissioner/police-crime-plan>

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